

# DRAFT



## Renew Atlanta Bond/TSPLOST Program

Transportation Committee Update - Atlanta City Council

May 2019

MAYOR KEISHA LANCE BOTTOMS | JOSHUA WILLIAMS, DEPUTY COO | JOSH ROWAN, GENERAL MGR



## Renew Atlanta | TSPLOST

FY20 Proposed Operating Budget: N/A

Renew Atlanta Bond: \$250M | TSPLOST Revenue: \$260M

### AGENDA

- Program Financial Update
  - Revenue Projections
  - Program Budget
  - Estimated Cost
- Program Controls – Cash Flow Analysis
- Innovation & Risk
  - Right of Way
  - Utilities
  - Procurement
- Community Engagement & Communication
- FY2020 Q1 FORECAST





# FOCUS ON RESULTS **FOR ATLANTA**

## PROGRAM FINANCIAL UPDATE

Program Budget  
Revenue Collections  
Estimated Cost  
Financial Summary

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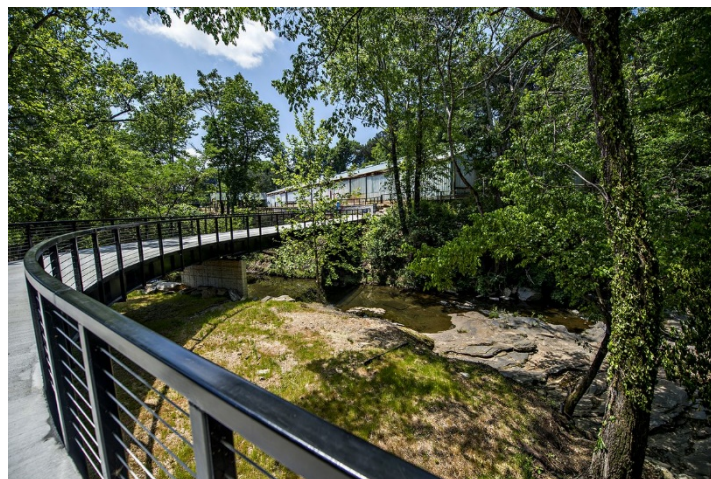
### PROGRAM FINANCIAL UPDATE PROGRAM BUDGET

#### ■ Current TOTAL Program Budget

- Renew Bond: \$250M
- TSPLOST: \$260M
- **TOTAL: \$510M**

#### ■ Current TSPLOST Commitments (To Date)

- Revenue: \$115M
- Committed: \$113M
- **98% of program is committed**







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### PROGRAM FINANCIAL UPDATE REVENUE PROJECTIONS

- Revenue Projection (TSPLOST)
  - TSPLOST COLLECTIONS (Through 4/2019)
    - \$115M
    - 101% vs TSPLOST projection
  - Tracking to Collect \$260M sales tax revenue
  - Twenty-four (24) months of collection data; 7 projection methodologies
  - \$150k per day is our target





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### PROGRAM FINANCIAL UPDATE PROGRAM EXPENSES

#### ■ Total Encumbered

— Renew Bond	\$185M	(72%)
— TSPLOST	\$49M	(19%)
— Other	\$15M	
— <b>TOTAL</b>	<b>\$249M</b>	<b>(46%)</b>

#### ■ Total Paid to Date

— Renew Bond	\$128M	(50%)
— TSPLOST	\$39M	(15%)
— Other	\$15M	
— <b>TOTAL</b>	<b>\$182M</b>	<b>(34%)</b>







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### PROGRAM FINANCIAL UPDATE SUMMARY

- TSPLOST projection is tracking toward \$260M
- Program expenses are consistent with initial phase of program
- No major issues with project budgets
- Program is beginning the transition from pre-construction to construction phase
- \$150k per day TSPLOST revenue
- \$130k per day TSPLOST expense





## FOCUS ON RESULTS **FOR ATLANTA**

### PROGRAM CONTROLS

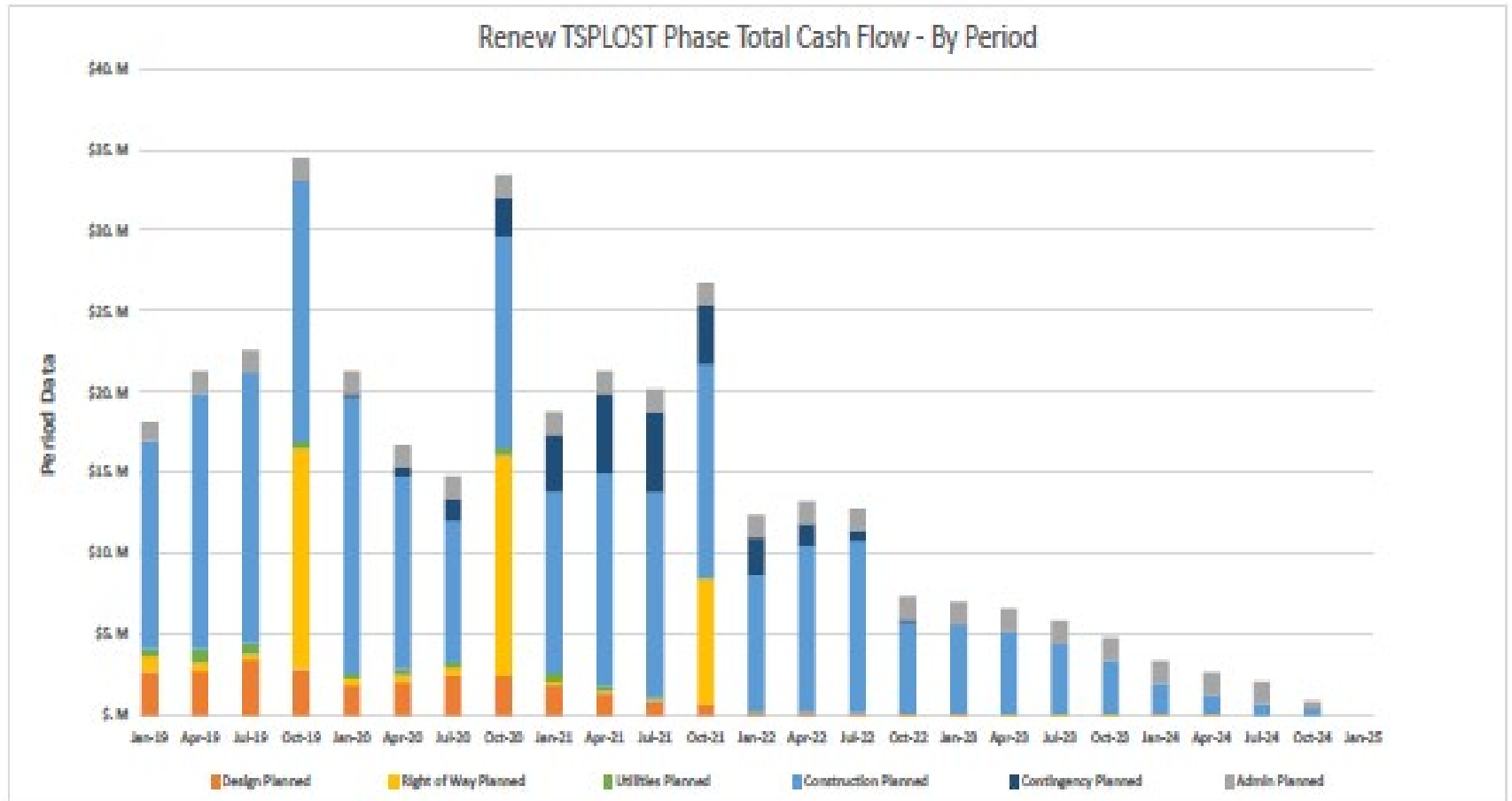
TSPLOST Cash Flow Overview  
TSPLOST Cash Flow Program Summary  
Future Reporting

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## Renew Atlanta | TSPLOST Total Cash Flow





# Renew Atlanta | TSPLOST Total Cash Flow Summary Report

Renew Atlanta TSPLOST Project List

No	Project Name	Project Manager	Current Estimate	Subsequent Budget	Bond Funding	TSPLOST Funding	Other Funding	Encumbrance (3/31/2021)	Fund to Date (3/31/2021)	Phase	Project Start	Design/Study	Construction Start	Construction Finish	Scope
00	Complete Streets	-	\$ 149,756,828	\$ 109,764,335	\$ 28,665,966	\$ 76,038,680	\$ 1,149,000	\$ 28,665,966	\$ 19,638,247	-	-	-	-	-	-
1000	8th St Complete Street	Jean Pagen-Chen	\$ 1,400,000	\$ 1,190,000	\$ -	\$ 1,895,900	\$ -	\$ -	\$ -	OK - Planning and Development	8/1/2018	8/24/2020	-	-	8th Street project scope includes pedestrian safety improvements. The length of the project is approximately 1.8 miles.
1001	Campbellton Rd Complete Street (Design/Study)	Corneille Lewis	\$ 10,808,180	\$ 7,038,640	\$ -	\$ 7,038,640	\$ -	\$ 1,108,840	\$ 214,758	OK - Construction	12/1/2017	12/04/2020	-	-	Design Only. Campbellton Road project scope includes complete street and smart corridor design elements which will improve overall mobility, safety, and accessibility of the roadway for all users. Project is in collaboration with MARTA.
1002	Cascade Rd Complete Street	Corneille Lewis	\$ 21,047,000	\$ 16,477,040	\$ 3,866,518	\$ 11,465,807	\$ -	\$ 3,866,518	\$ 1,814,221	OK - Design	2/18/2018	7/04/2021	12/16/2020	1/31/2021	Cascade Road/Inverness project scope includes corridor improvements from Jones Avenue to 80th Avenue/ Boulevard, including milling, resurfacing, resurfacing, traffic communications, traffic signal upgrades, use of up-landscape, in-streetways, people lanes, and pedestrian safety improvements. The length of the project is approximately 1.8 miles.
1003	Delaware Ave Complete Street (Design/Study)	Brandi Peak	\$ 16,301,868	\$ 4,764,800	\$ 743,801	\$ 4,000,300	\$ -	\$ 743,801	\$ 304,376	OK - Planning and Development	2/18/2018	8/1/2020	-	-	Design Only. Delaware Avenue project scope includes corridor improvements.
1004	East Paces Ferry Rd Complete Street	Jean Pagen-Chen	\$ 3,368,868	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	OK - Construction	8/1/2018	11/30/2018	6/01/2017	8/31/2018	The East Paces Ferry Rd project scope includes traffic communications, traffic signal upgrades, use of up-landscape, in-streetways, and extended multi-use path.
1005	Euclid Ave Complete Street (Design/Study)	Corneille Lewis	\$ 1,407,577	\$ 186,000	\$ -	\$ 390,000	\$ -	\$ -	\$ -	OK - Inactive	8/1/2019	4/18/2021	-	-	Design Only. Euclid Avenue project scope includes complete street elements including resurfacing, sidewalk repair, street trees, granite curbs, ADA compliant crosswalks and ramps, lighting, and street lane markings.
1006	Pelham Rd Complete Street	Danny Jones	\$ 13,664,770	\$ 11,800,000	\$ 1,875,018	\$ 10,426,480	\$ -	\$ 878,560	\$ 411,308	OK - Design	8/6/2018	4/8/2020	10/27/2020	8/31/2021	Pelham Road project scope includes repaving, multi-use trail, sidewalks, curbs & sidewalks and intersection and drainage improvements from Euclid Avenue to 12th Street.
1007	Hoswell MS Complete Street	Patrick Hill	\$ 18,278,748	\$ 12,867,340	\$ 3,619,617	\$ 6,371,708	\$ 1,130,000	\$ 3,065,066	\$ 773,140	OK - Design	1/18/2018	11/24/2020	6/14/2020	11/17/2020	Hoswell MS project scope includes complete street elements including ADA ramps, and signal timing optimization.
1008	JR Boone Boulevard Complete Street	R/Da Qing	\$ 1,885,362	\$ 1,840,240	\$ 1,845,362	\$ -	\$ -	\$ 1,908,987	\$ 943,088	OK - Construction	4/1/2018	4/1/2020	11/9/2018	4/01/2020	JR Boone Boulevard project scope includes resurfacing, sidewalks, and other other items. This project is in collaboration with Metropolitan's Street Infrastructure project.
1009	JR Lanier Boulevard Complete Street	Jean Pagen-Chen	\$ 3,403,318	\$ 1,841,776	\$ 818,621	\$ 5,425,183	\$ -	\$ 818,621	\$ 864,337	OK - Design	8/01/2018	2/08/2020	6/14/2020	10/29/2021	JR Lanier Boulevard project scope includes the repaving of Lanier Turnpike Road, resurfacing of lane shoulders, lighting, and ADA compliant sidewalks.
1010	Lynhurst Drive Complete Street	Jessica Agathon	\$ 2,895,662	\$ 2,895,662	\$ 2,895,662	\$ -	\$ -	\$ 2,895,662	\$ 2,895,662	OK - Completed	7/18/2018	11/9/2018	7/18/2018	1/31/2018	Feasibility Improvements to include new sidewalks and pedestrian lighting along Lynhurst Drive corridor from Cascade Road to M24 Drive. The project also includes milling, resurfacing, and repaving within these limits.
1011	M24 Dr Complete Street	Jessica Agathon	\$ 10,874,000	\$ 8,874,300	\$ 8,874,300	\$ 10,000,900	\$ -	\$ 11,048,768	\$ 6,881,401	OK - Construction	8/18/2017	8/1/2020	8/8/2018	11/17/2020	M24 Dr Drive project scope is from 80th Avenue to 84th Avenue/ Boulevard, including milling, resurfacing, repaving, traffic improvements. Project is in collaboration with DPW.
1012	Monroe Dr / Boulevard Complete Street	Ian Monroe	\$ 7,821,388	\$ 2,442,116	\$ 266,381	\$ 7,841,679	\$ -	\$ 266,381	\$ 383,310	OK - Design	8/6/2018	7/20/2021	2/7/2020	1/8/2021	Monroe Dr /Boulevard project scope includes milling, resurfacing and pedestrian improvements between 12th Street and Woodstock Road. Signal improvements at intersections include replacement of traffic signal LED's, additons, controller modules, signal wiring, communications, & signal timing.
1013	Monroe Dr Complete Street	Ian Monroe	\$ 7,348,104	\$ 7,186,114	\$ 345,468	\$ 6,840,646	\$ -	\$ 345,468	\$ 376,217	OK - Design	8/6/2018	6/22/2021	11/15/2020	12/17/2020	Monroe Dr project scope includes milling, resurfacing and pedestrian improvements between Woodstock Road and 12th Street. Signal improvements at intersections include replacement of traffic signal LED's, additons, controller modules, signal wiring, communications, & signal timing.
1014	North Ave Complete Street (Design/Study)	Brandi Peak	\$ 1,125,882	\$ 708,477	\$ -	\$ 845,477	\$ 88,000	\$ 815,561	\$ 68,487	OK - Design	1/17/2017	8/24/2020	6/15/2021	4/9/2021	Design Only. North Avenue project scope includes resurfacing, sidewalk repair, street trees, granite curbs where applicable, ADA compliant crosswalks and ramps, and lighting.
1015	Piedmont Ave Complete Street	Brandi Peak	\$ 3,402,518	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	OK - Design	8/10/2017	7/28/2020	-	-	Piedmont Ave project scope is from 80 to 12th Street and will include sidewalks and curb improvements, granite curb, and landscape elements. Project is in collaboration with Boulevard CD.
1016	University Ave Complete Street (Design Only)	David R. Kousar	\$ 712,000	\$ 1,110,740	\$ 1,110,740	\$ -	\$ -	\$ 712,000	\$ -	OK - Design	7/1/2017	8/10/2019	-	-	Feasibility Study. University Avenue project scope is to perform a feasibility study, partially funded by GOAT, for University Avenue and Jones Avenue, as a continuous corridor from Murphy Avenue to 84th Avenue Drive. Prior to feasibility study, Atlanta BeltLine will define a GOAT Corridor Report.



## Renew Atlanta | TSPLOST Future Reporting

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### ■ May Update

- Cost Loaded Program Schedule (P6)
- TSPLOST Cash Flow Program Summary

### ■ August Update

- TSPLOST Cash Flow District Summary\*\*
- Program Summary Dashboard (online)





FOCUS ON RESULTS  
**FOR ATLANTA**

INNOVATION & RISK

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### Innovation & Risk

- Design to projected budget & implement process to evaluate scope changes
- Implement ROW (~\$25M) & Utility focused technical teams to manage risk
- Reduce average time to procure A/E and Construction support – DOP partnership
- “Deliver what you say you will deliver.”





## FOCUS ON RESULTS **FOR ATLANTA**

### COMMUNICATION

Project Delivery Expectations  
Community Engagement  
Community Solutions Teams  
Communication Gap

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### Project Delivery Expectations “Major” Projects (Fully Funded and Design-Only)

- Project Scoping (1-3 months)
- Issue Design RFP (6-9 months)
- Design Major Project (18-24 months)
- Purchase Right of Way (12-18 months)
- Relocate Utilities (12-18 months)
- Issue IFB for Construction (6-9 months)
- Construct Major Project (24-36 months)





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### Community Solutions Teams

- A “solution” has three main ingredients
  - Adequate
  - Affordable
  - Acceptable
- Our current challenge is achieving acceptability
  - Developing Community Solution Teams (CST)
  - Engaged community collaborating with Renew on DeKalb Avenue, Cascade Road, Baker Street, Moore’s Mill, Campbellton Road, Weiuca Roundabout







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### Communication Gap

- Identified a potential communication gap while walking Cascade Road – city council staff
  - The Renew program is dynamic
  - Change is inevitable
  - We have been focused on the citizens and want to be accessible
  - What about the council members, especially the staff?
- Propose a quarterly staff update to brief CM staff on program progress and enable them to effectively engage with the community









FOCUS ON RESULTS  
**FOR ATLANTA**

FY 2020 Q1 Forecast

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### UNTIL NEXT TIME...

- Projected TSPLOST Revenue - \$12.5M
- Increase resources for Right of Way acquisition; internal partnerships
- Meet with Utility Committee and Utility Companies regarding Cascade relocation prior to construction; develop methodology for future projects
- Cashflow District Summary
- Internal Update Conference with CM staff
- Updated Renew website



**PARDON OUR PROGRESS**

**OUR WEBSITE IS UNDER  
CONSTRUCTION**





FOCUS ON RESULTS  
**FOR ATLANTA**

THANK YOU

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